

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2019/20				On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Q4 Working Budget	Actuals to 31 July 2019	Q1 Revised Budget	Variance Working v Q1 Revised Budget		Q1 Revised Budget	Q1 Revised Budget	Q1 Revised Budget	Q1 Revised Budget
		£	£	£	£		£	£	£	£
	General Fund - Schemes									
	Stevenage Direct Services	4,509,290	444,703	2,979,290	(1,530,000)		4,211,400	2,650,900	2,505,000	1,228,000
	Housing Development	2,982,190	537,016	2,651,600	(330,590)		314,880	330,590	3,992,460	
	Finance and Estates	13,803,370	20,880	13,803,370			241,100	15,000	76,020	10,000
	Corporate Projects, Customer Services & Technology	781,540	52,971	875,010	93,470		112,620	51,930	300,000	600,000
	Housing and Investment	606,410	138,183	558,910	(47,500)		825,000	30,000	35,000	
	Regeneration	12,111,310	4,682,622	11,050,150	(1,061,160)		8,080,590		2,474,000	13,384,000
	Communities and Neighbourhoods	285,130	67,330	285,030	(100)		20,000	40,000	170,000	20,000
	Planning and Regulatory	689,760	88,988	689,760			325,000	325,000	325,000	295,000
	Deferred Works Reserve	29,600		29,600			154,000	56,000	15,000	2,000
	Total Schemes	35,798,600	6,032,692	32,922,720	(2,875,880)		14,284,590	3,499,420	9,892,480	15,539,000
	Schemes included above on hold pending receipts	557,010		507,970			828,000	238,000	343,000	193,000
	General Fund -Resources									
	Capital Receipts	4,234,252		3,287,010	(947,242)		5,493,086	2,044	2,872,055	13,949,250
	New Build 1-4-1 Receipts - Additional Funding from HRA	591,600		2,091,600	1,500,000					
	Grants	125,869		325,869	200,000		900,004			
	S106's	69,995		69,995			10,000	10,000		
	LEP	10,666,450		10,574,563	(91,887)		4,875,590			
	RCCO	119,000		94,000	(25,000)		4,000	4,000	4,000	
	Regeneration Asset Reserve	163,429		275,589	112,160					
	Capital Reserve (BG916 Revenue Savings)	1,264,000		1,314,000	50,000		1,008,944	770,000	525,526	720,000
	Capital Reserve (BG903 Housing Receipts)	479,527		479,427	(100)		59,990	373,161	371,564	375,280
	New Homes Bonus	433,808		358,170	(75,638)		312,000	362,500	230,000	
	Prudential Borrowing Approved	15,350,650		13,650,650	(1,700,000)		2,534,400	1,702,400	1,702,400	
	Housing GF development short term borrowing- and funded	2,300,020		401,847	(1,898,173)		(913,424)	275,315	4,186,935	494,470
	Total Resources (General Fund)	35,798,600		32,922,720	(2,875,880)		14,284,590	3,499,420	9,892,480	15,539,000
	General Funds Receipts BG902									
	Unallocated B/fwd	(3,330,472)		(3,330,472)			(3,503,095)	(4,873,034)	(8,367,515)	(2,551,724)
	In Year Receipts	(4,016,598)		(4,016,598)			(5,949,600)	(3,771,840)	(1,243,200)	(26,768,000)
	Used in Year	4,234,252		3,287,010			5,493,086	2,044	2,872,055	13,949,250
	Ring Fenced Receipts Used to Repay Short Term	556,965		556,965			(913,424)	275,315	4,186,935	494,470
	General Fund Receipts Unallocated C/fwd	(2,555,853)		(3,503,095)			(4,873,034)	(8,367,515)	(2,551,724)	(14,876,005)
	Capital Reserve Resource									
	Unallocated B/fwd	(594,000)		(594,000)			(231,210)	(596,520)	(891,245)	(1,435,720)
	In Year Resource	(1,430,637)		(1,430,637)			(1,434,244)	(1,437,886)	(1,441,565)	(1,445,280)
	Used in Year	1,743,527		1,793,427			1,068,934	1,143,161	897,090	1,095,280
	Capital Reserve Unallocated C/fwd	(281,110)		(231,210)			(596,520)	(891,245)	(1,435,720)	(1,785,720)

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Cost Centre	Scheme	Q4 Working Budget	Actuals to 31 July 2019	Q1 Revised Budget	Variance Working v Q1 Revised Budget	On Hold	Q1 Revised Budget	Q1 Revised Budget	Q1 Revised Budget	Q1 Revised Budget
		£	£	£	£		£	£	£	£

Stevenage
BOROUGH COUNCIL

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		Q4 Working Budget	Actuals to 31 July 2019	Q1 Revised Budget	Variance Working v Q1 Revised Budget		Q1 Revised Budget	Q1 Revised Budget	Q1 Revised Budget	Q1 Revised Budget
		£	£	£	£		£	£	£	£
KS251 KS268 KS260 KS269 KS271 KS274 KS262	Corporate Projects, Customer Services & Technology									
	IT General									
	Harmonising Infrastructure Technology (for shared service)			10,460	10,460					
	Infrastructure Investment	486,420	10,665	569,430	83,010		87,100	50,250	300,000	600,000
	Total IT General	486,420	10,665	579,890	93,470		87,100	50,250	300,000	600,000
	Employer of Choice (EOC)									
	Replacement HR & Payroll System	4,670	1,240	4,670						
	New Intranet	14,170	14,922	14,170						
	Total EOC	18,840	16,162	18,840						
	Connected to Our Customer (CTOC)									
	Corporate Website - Redesign	106,510	20,503	106,510			8,020	680		
	New CRM Technology	169,770	5,641	169,770			17,500	1,000		
	Total CTOC	276,280	26,144	276,280			25,520	1,680		
	Housing All Under One Roof Programme									
	On-Line Housing Application Form									
	Total Corporate Projects, Customer Services & Technology	781,540	52,971	875,010	93,470		112,620	51,930	300,000	600,000

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KC914 TBA	Housing and Investment									
	Play Centres									
KC914	Pin Green - Recover Flat Roof	35,000	534	21,000	(14,000)					
KC915	Bandle Hill - Replace Fenestration						30,000			
KC915	Bandle Hill - Replace Hall Floor Covering	25,000	375	25,000						
TBA	St Nicholas - Replacement Doors						10,000			
KE902 TBA	Community Centres									
	Community Centres General	32,000	5,533	32,000						
KE471	St Nicholas - Replacement Windows & Doors							30,000		
	St Nicholas - Boiler and Hot Water Installation Upgrade	15,300	230	15,300						
KE515	St Nicholas Annexe - External Decorations	20,000	300	20,000		*				
New Growth	Bedwell - External Cedar Cladding Works						5,000			
	Bedwell - Boiler Upgrade						100,000			
KE472	The Oval - Replace Radiators	8,000	1,688	8,000						
KE499	The Oval - Replace Windows	15,000	225	15,000						
KE484	Springfield House - Boiler upgrade									
KE488	Springfield House - Boundary Wall	52,150	783	52,150						
Growth Growth	Timebridge - Resurface Felt Flat Roofs						60,000			
	Symonds Green - Replacement Windows & Doors						25,000			
KE907	Park Pavilions									
	Park Pavilions General	9,000	285	9,000						
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	21,380	320	21,380						
KE500	Ridlins - M&E Refurbishment of AHU Plant & Controls	25,000	4,024	25,000						
KE479	Canterbury Way - Demolition	12,000	180	12,000						
KE493	King George V - Electrical Mains Intake & Supply Head	18,000	10,680	12,000	(6,000)					
KE480	Depots									
	Cavendish Rd - Office Alterations	44,930	52,535	44,930						
KE501	Cavendish Rd - Re-roofing (Ascertain Level of Works Required)	15,000	225	15,000						
KE501	Cavendish Rd - Re-roofing (on hold 2020/21 spend)						500,000			
Growth	Other									
	Ridlins Running Track - Refurbishment								35,000	

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KE904 KR900 KR141 KR142 KR149 KE503 TBA KR136 KR138 KE504 KR145	Housing and Investment (cont'd)									
	Cemeteries									
	Cemetery Buildings	15,000	225	15,000						
	Council Offices									
	Council Offices	19,380	290	19,380						
	Corporate Buildings - Essential Health & Safety Electrical Works	19,270	297	19,270						
	Corporate and Commercial Buildings - Condition survey	5,000	75	5,000						
	Daneshill House - Test & Risk Assessment Remedial Works	15,000	225	15,000		*				
	Operational Buildings									
	Indoor Market - New Hot Air Curtains	20,000	300	20,000		*				
	Indoor Market - New LED & Lighting					*	65,000			
	Town Centre									
	Preparation Works to Units 1,4,5 of the former QD Building	57,500	7,438	30,000	(27,500)					
	Town Square Assets - Condition Survey	10,000	4,918	10,000						
	Station Ramp (on hold 2020/21 spend)	52,500	788	52,500		*	30,000			
	Town Chambers / Square - External Facade Structural Repairs	45,000	43,057	45,000						
	Total Housing and Investment	606,410	138,183	558,910	(47,500)		825,000	30,000	35,000	
KE384 KE454 KE467 KE505 KE438 KE439 KE466 KE506	Regeneration									
	Town Centre Improvements Phase 2 incl Wayfinding signage	69,270			(69,270)					
	Town Centre Regen Programme Police Station (GD1)	4,062,480	3,911,061	3,925,000	(137,480)					
	Swingate/CCTV Relocation (GD1)	1,743,140	595,102	1,793,730	50,590					
	Demolition of Towers Garages and other sites (GD1)	100,000		300,000	200,000					
	Public Realm Improvements to Market Place		590							
	Town Square Improvements (GD1)	2,036,420	97,262	3,131,420	1,095,000		2,505,000			
	Bus Interchange (GD3)	3,000,000	78,608	1,500,000	(1,500,000)		4,875,590			
	Public Sector Hub	1,100,000		400,000	(700,000)		700,000		2,474,000	13,384,000
	Total Regeneration	12,111,310	4,682,622	11,050,150	(1,061,160)		8,080,590		2,474,000	13,384,000

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	Community & Neighbourhoods									
KC900	Arts and Leisure Centre - Lift Replacement	111,000		111,000		*			150,000	
KC202	Fairlands Valley Park - Aqua	31,000	15,103	27,660	(3,340)	*				
KC228	Stevenage Golf Centre - Boiler Replacement	5,320	8,657	8,660	3,340					
KC224	Leisure Stock Condition	19,810	2,350	19,810		*		20,000		
KC225	Bandley Hill Play Centre - Treehouse	30,000	29,900	29,900	(100)					
KC229	Bandley Hill Play Centre - Fencing Replacement	23,000	345	23,000		*				
KC230	Pin Green Play Centre Equipment	35,000	525	35,000						
KE224	CCTV - Replacement Cameras	20,000	10,300	20,000		*	20,000	20,000	20,000	20,000
KE507	Cycleways Installations (contribution to £100k Arts Council g	10,000	150	10,000		*				
	Total Community & Neighbourhoods	285,130	67,330	285,030	(100)		20,000	40,000	170,000	20,000
	Planning & Regulatory									
KE119	Off Street Car Parks (Multi Storey Car Parks)	164,620	3,457	164,620		*	225,000	225,000	225,000	220,000
KE508	Multi-storey Car Park - New Entrances/Resurfacing	15,000		15,000		*	25,000	25,000	25,000	25,000
KE122	MSCP's Lighting Improvements	100,000		100,000						
KE516	Town Centre Ramps Improvements	45,000		45,000						
KE201	Hard standings	50,000	520	50,000			50,000	50,000	50,000	
KE201	Hard standings									50,000
KE100	Residential Parking	123,910	8,779	123,160	(750)	*				
KE100	Residential Parking	30,000		30,000						
KE470	Electric Car Charging Points	15,000		15,000						
KE217	Parking Restrictions	45,700	32,772	45,700		*	25,000	25,000	25,000	
KE217	Parking Restrictions	24,000		24,000		*				
KE509	Onstreet Contactless pay	10,000		10,000		*				
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	12,000		12,000						
KE444	Coreys Mill Lane - Additional Parking Capacity	24,530	25,275	25,280	750					
KG010	House Renovation/Improvement Grants									
KG011	Disabled Facilities Grants	30,000	18,186	30,000						
	Total Planning & Regulatory	689,760	88,988	689,760			325,000	325,000	325,000	295,000
KR911	Deferred Works Reserve	29,600		29,600			154,000	56,000	15,000	2,000